

Carolyn M. Clancy, M.D.
Director, Agency for Healthcare Research and Quality
U.S. Department of Health and Human Services

Carolyn M. Clancy, M.D., was appointed Director of the Agency for Healthcare Research and Quality (AHRQ) on February 5, 2003 and reappointed on October 9, 2009. Prior to her appointment, Dr. Clancy was Director of AHRQ's Center for Outcomes and Effectiveness Research.

Dr. Clancy, a general internist and health services researcher, is a graduate of Boston College and the University of Massachusetts Medical School. Following clinical training in internal medicine, Dr. Clancy was a Henry J. Kaiser Family Foundation Fellow at the University of Pennsylvania. Before joining AHRQ in 1990, she was also an assistant professor in the Department of Internal Medicine at the Medical College of Virginia.

Dr. Clancy holds an academic appointment at George Washington University School of Medicine (Clinical Associate Professor, Department of Medicine) and serves as Senior Associate Editor, *Health Services Research*. She serves on multiple editorial boards including the *Annals of Internal Medicine*, *Annals of Family Medicine*, *American Journal of Medical Quality*, and *Medical Care Research and Review*.

She is a member of the Institute of Medicine and was elected a Master of the American College of Physicians in 2004. In 2009, was awarded the 2009 William B. Graham Prize for Health Services Research.

Her major research interests include improving health care quality and patient safety, and reducing disparities in care associated with patients' race, ethnicity, gender, income, and education. As Director, she launched the first annual report to the Congress on health care disparities and health care quality.

Dr. Clancy lives in the Maryland suburbs of Washington, D.C, with her husband, Bill. She enjoys jogging, movies, and spending time with her extended family, especially four nieces in Virginia.

Dr. Garth Graham, M.D., M.P.H.
Deputy Assistant Secretary for Minority Health, Office of Minority Health
U.S. Department of Health and Human Services

Dr. Garth N. Graham, MD, MPH, FACP is the Deputy Assistant Secretary for Minority Health in the Office of Minority Health at the Department of Health and Human Services. The Office of Minority Health develops and coordinates Federal health policy that addresses minority health concerns and ensures that Federal, State and local health programs take into account the needs of disadvantaged, racial and ethnic populations.

He was previously appointed a White House Fellow and special assistant to the Secretary of the Department of Health and Human Services. He founded the Boston Men's Cardiovascular Health Project, a project designed to identify behavioral explanations for decreased adherence to adequate diet and exercise by African American men. Dr Graham was the Founding Senior Editorial Board Member of the Yale Journal of Health, Law, Policy, and Ethics, served on the Editorial Board of the Yale Journal of Biology and Science, Public Health Reports and a number of other guest editorial boards. He also served on the Public Health Executive Council of the Massachusetts Medical Society and the Board of Directors of Physicians for Human Rights. He is currently on the faculty of Harvard Medical School where he trained in Internal Medicine at Massachusetts General Hospital and served as a visiting scientist at the Harvard School of Public Health. He has authored scientific articles and presentations on cardiovascular disease, HIV/AIDS and community medicine.

Dr. Graham earned an M.D. from the Yale School of Medicine, where he graduated cum laude. He was inducted into the Alpha Omega Alpha medical honor society and named a Yale President Public Service Fellow. He also earned an M.P.H. from the Yale School of Epidemiology and Public Health with a focus in health policy administration. Board Certified in Internal Medicine he is also a Fellow of the American College of Physicians. The Business Network Journal also named him one of the Forty Leaders Under Forty and Modern Healthcare Magazine named him one of the "Top 25 Minority Executives in Healthcare."

Herbert C. Smitherman Jr., MD, MPH, FACP
Assistant Dean of Community and Urban Health, and Associate Professor of Internal Medicine,
Wayne State University School of Medicine
President and CEO, Health Centers Detroit Foundation, Inc.

Herbert C. Smitherman Jr., MD, MPH, FACP, is Assistant Dean of Community and Urban Health, and Associate Professor of Internal Medicine and Karmanos Cancer Institute, Wayne State University School of Medicine. He is also President and CEO of Health Centers Detroit Foundation, a Federally Qualified Health Center Look Alike in the city of Detroit, serving the underserved and uninsured in the city of Detroit and Wayne County.

His research focuses primarily on health issues related to underrepresented and underserved populations and their access to appropriate healthcare in the context of U.S. health care reform. Dr. Smitherman has spent the past twenty-four years as a practicing physician working with diverse communities in Detroit to develop urban-based primary-care delivery systems that integrate the health and social goals and concerns of the community. He has been successful establishing and working with best practice models that have community participation and collaboration as the key element in creating sustainable primary care programs and service networks. Early results suggest that generating a sense of community collaboration and ownership around healthcare outcomes may lead to healthier communities overall.

Dr. Smitherman received his bachelor's of science in chemical engineering with a minor in biomedical engineering from Northwestern University, in Evanston, Ill. He completed his medical degree at the University of Cincinnati and his Master's degree in Health Services Administration at the University of Michigan.

Dr. Smitherman is also interested in health care and international economics. He has completed special course work in international economics and U.S. macroeconomics at Amherst College, in Amherst, Mass., and health care economics and conflict resolution at Harvard University.

As an International Salzburg Healthcare Fellow, Dr. Smitherman was invited to spend time in Salzburg, Austria to participate with over 80 health care experts from all over the world in the 2002 Salzburg Seminar, which has a 54-year history of exploring a variety of healthcare issues from a global perspective. He has also traveled and lectured nationally and internationally participating in conferences on health matters affecting basic access to care for all people.

Dr. Smitherman has recently co-authored a healthcare policy book entitled *Taking Care of The Uninsured: A Path to Reform.* released in 2008, which showed that by collaborating, coordinating, implementing a system of coverage, and organizing care for the uninsured, it is possible to improve primary care utilization and decrease inappropriate ER use and hospitalizations. This ultimately produces a more cost-effective health care system and broadens access to care. This book is essential reading for anyone interested in health care policy and the debate on how to change and improve our U.S. health care system.

Dr. Smitherman was also recently recommended to President Obama for the position of U.S. Surgeon General.